You spoke, we listened…

50 Input Sessions
Includes Targeted, Informational and Open Community

4456 Responses to Community Survey
Includes MMSD families, students, staff and community members
In light of COVID-19, we have deeply explored whether this is the right time to ask our community for this investment. We know we’re living in a different world than we were one year ago.
$33M Operating Referendum
Continue our momentum in equitable opportunities, rich programming and retaining high-quality staff

$317M Facilities Referendum
Most pressing building projects in support of our academic vision
Shall the Madison Metropolitan School District, Dane County, Wisconsin be authorized to exceed the revenue limit specified in Section 121.91, Wisconsin Statutes, by $6,000,000 for 2020-2021 school year; by an additional $8,000,000 (for a total $14,000,000) for 2021-2022 school year; by an additional $9,000,000 (for a total of $23,000,000) for the 2022-23 school year; and by an additional $10,000,000 (for a total of $33,000,000) for the 2023-2024 school year and thereafter, for recurring purposes consisting of operational and maintenance expenses?
An operating referendum can accelerate our positive academic momentum
Recurring revenue authority could allow for investments in:

- Full-Day 4K
- Daily world language in middle school
- Programming in arts, music, and science/technology
- Attracting and retaining high-quality teachers
- Strategic equity projects, such as: Early College STEM Academy, historically accurate and culturally relevant curriculum, restorative justice, etc.
Unknown revenues from the state…
Now more than ever public education funding is at risk and local control will matter.
Future Ready

Ask: $33M Operating Referendum
Yr 4 estimated total mill rate impact $0.96

$27 per year incremental increase for every $100,000 in home value over 4 years
Shall the Madison Metropolitan School District, Dane County, Wisconsin be authorized to issue pursuant to Chapter 67 of the Wisconsin Statutes, general obligation bonds in an amount not to exceed $317,000,000 for the public purpose of paying the cost of a school building and facility improvement project consisting of: renovations and additions at all four high schools, including safety and security improvements, plumbing/heating and cooling, science labs and classrooms, athletic, theatre, and environmental sustainability improvements; land acquisition for and construction of a new elementary school located near Rimrock Road to relocate an existing elementary school; remodeling the district owned Hoyt School to relocate Capital High; and acquisition of furnishings fixtures and equipment?
A $317M facilities referendum will allow us to:

- **Invest in significant renovations that will transform learning environments in our four main high schools**, we will impact a third of our students and every attendance area.

- **Move our Capital High Eastside and Westside students out of temporary spaces not meant for high school instruction into a school building we own, Hoyt School, and renovate Hoyt to meet their needs.**

- **Build a new elementary school** in the Rimrock area to give underserved students and families a much-needed school in their neighborhood.
  - Moving out of a leased school space in Monona, saving on lease costs

- **Reduce the carbon footprint of our facilities and operations, leading to a future with cleaner and operationally more efficient facilities.**
Future Ready
Ask: $317M
Facility Referendum

- Support environmentally sustainable projects with positive returns on investment.
  - $2M increase on facilities ask for environmental projects has no material impact on the mill rate.
- Average mill rate increase is estimated to be $0.44, paid off over 22 years.
$47 per year on for every $100,000 in home value.
Investments in public schools has not recovered from 2011-13; prior to COVID-19 forecasting predicted less than 2% State revenue growth ongoing, now 20-21 and 21-22 forecasting is less than 1%. 
MMSD facing $40M+ in budget reductions, or 100 teachers lost per year, over the next 4 years. Projections might get worse.

<table>
<thead>
<tr>
<th>General Fund Revenues (Major Sources):</th>
</tr>
</thead>
<tbody>
<tr>
<td>(State) Revenue Limit Adjustment:</td>
</tr>
<tr>
<td>Assumes +$200/pupil in future budgets;</td>
</tr>
<tr>
<td>27,000 FTE</td>
</tr>
<tr>
<td>(State) Categorical Aid per pupil:</td>
</tr>
<tr>
<td>Assumes 27,000 FTE</td>
</tr>
<tr>
<td>(State) Special Education Reimbursement Aid Increase</td>
</tr>
<tr>
<td>(Local) Recurring Referenda Authority:</td>
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<tbody>
<tr>
<td></td>
<td>$7.6 M</td>
<td>$5.4 M</td>
<td>$5.4 M</td>
<td>$5.4 M</td>
<td>$5.4 M</td>
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<table>
<thead>
<tr>
<th>Budget Components:</th>
</tr>
</thead>
<tbody>
<tr>
<td>+ Steps / Lanes Increases:</td>
</tr>
<tr>
<td>Includes 15% payroll benefits (FICA, etc.)</td>
</tr>
<tr>
<td>+ Base Wage %:</td>
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<tr>
<td>1% 20/21; Assumes 2% ongoing</td>
</tr>
<tr>
<td>+ Health Insurance Premium Increase:</td>
</tr>
<tr>
<td>Assumes 0% 20-21; 4% increase 21-22 forward</td>
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<tr>
<td>+ Strategic Equity Projects:</td>
</tr>
<tr>
<td>+ Required Allowances (OE, 2x, etc.)</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Expenditure Subtotal</th>
<th>2020-21</th>
<th>2021-22</th>
<th>2022-23</th>
<th>2023-24</th>
<th>2024-25</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>$11.1 M</td>
<td>$17.9 M</td>
<td>$18 M</td>
<td>$18.1 M</td>
<td>$18.2 M</td>
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</tbody>
</table>

Under these assumptions, the GAP ranges:

- 2020-21: ($3.5 M)
- 2021-22: ($12.5 M)
- 2022-23: ($12.6 M)
- 2023-24: ($12.7 M)
- 2024-25: ($12.8 M)
2019-20
MILL RATE
COMPARISON
Dane County
School Districts
Based on community feedback, restructured the capital debt to gradually implement the bond repayments over time AND decreased the 20/21 operating referendum to lower first year increases.

Cumulative reduction from October proposal, $312 for the ave. homeowner.

<table>
<thead>
<tr>
<th></th>
<th>Facilities</th>
<th>Operating Yr 4</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Starting Ask</strong></td>
<td>$200/year</td>
<td>$346</td>
<td></td>
</tr>
<tr>
<td><strong>Revised Ask ($6M)</strong></td>
<td>$140/year</td>
<td>$328</td>
<td></td>
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<tr>
<td><strong>Cumulative Savings</strong></td>
<td>$240</td>
<td>$72</td>
<td>$312</td>
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</table>

Based on community feedback, restructured the capital debt to gradually implement the bond repayments over time AND decreased the 20/21 operating referendum to lower first year increases.
Facilities + Operations Financial Impact
Mill Rate Projections

Mill Rate by Type

2020 - 2021: $0.39, $0.40
2021 - 2022: $0.25, $0.42
2022 - 2023: $0.44, $0.46
2023 - 2024: $0.72, $0.48

Operational Referendum Cumulative
Operational Referendum 1 Yr
Maintenance Referendum (2023)
Facilities + Operations Financial Impact
Average Homeowner Property Tax Projections

Average Home Impact

<table>
<thead>
<tr>
<th>Year</th>
<th>Operational Referendum Cumulative</th>
<th>Operational Referendum 1 Yr</th>
<th>Maintenance Referendum (2023)</th>
<th>Total Impact</th>
</tr>
</thead>
<tbody>
<tr>
<td>2020-2021</td>
<td>59.85</td>
<td>124.63</td>
<td>124.63</td>
<td>124.63</td>
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<tr>
<td>2021-2022</td>
<td>59.67</td>
<td>79.56</td>
<td>139.23</td>
<td>199.39</td>
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<tr>
<td>2022-2023</td>
<td>138.81</td>
<td>89.24</td>
<td>228.05</td>
<td>357.09</td>
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<tr>
<td>2023-2024</td>
<td>133.04</td>
<td>99.15</td>
<td>332.29</td>
<td>564.48</td>
</tr>
</tbody>
</table>
MMSD Facility Condition Index - 2017

Data Guide:

Overall Grade
- Interior Finishes
- Life Safety
- Mechanical Systems
- Electrical Systems
- Building Envelope
- Aesthetics
- Accessibility
- Year Built
- Enrollment

Cost to Reach B Grade for All Elements
- Site Elements
- Specialty Areas/Needs
- Sustainability & Energy Efficiency
- Technology Systems

Site Size (acres)

Building Size (sq. ft.)

Outline colors indicate attendance areas:
- East
- La Follette
- Memorial
- West
- N/A

Dotted outlines indicate shared facilities:
- Shared

Square colors indicate element grades:
- A
- B
- C
- D
- F
A New Home for Capital High

Student-driven vision for future of Capital High

Unifying Capital High East and West

● One site would improve Capital High’s ability to serve its students

● Hoyt School would allow Capital to serve more students over time, up to 300

● Hoyt School would be renovated for twenty-first century learning: Enhanced instructional spaces (science & arts labs), large common areas, full gym, industrial kitchen, and onsite childcare

● Kitchen would allow for upgraded lunch options
We believe it is time to build a new elementary school in the Rimrock area.

This area is home to 150 Nuestro Mundo Community School students and 260 Frank Allis Elementary School students.

We’re looking toward actions that would benefit both Nuestro Mundo students and Frank Allis students.
Current MMSD Efforts:
- Geothermal Site
- Solar Projects in progress
- Fleet Purchasing
- Outdoor Learning Spaces
- Sustainable Food Practices
Referendum Planning: Improving Sustainable and Healthy High Schools

Environmentally Responsible Improvements
- Energy related improvements and renewable energy
- Water use and waste management
- Integrated learning opportunities

Focus on Student and Staff Wellness
- Wellness spaces
- Optimized (health-based) learning environments

Community Friendly
- Design informed by all stakeholders
Existing Conditions

Fluorescent Lights and Poorly Insulated Ceiling Enclosure

1947 Kewanee Steam Boiler
Existing Conditions

1960’s Vintage Air Handling Unit and Poorly Insulated Windows

Dated Inefficient Plumbing Fixtures
Components of Current Master Plan

LED Lighting/Natural Light
Energy Efficient Design

100 kw PV (Photovoltaic) Array
Components of Current Recommendations

Integrated Learning Opportunities

New Efficient Mechanical Systems
Additional Scope Considerations

Expanded PV Capacity

Student Wellness Spaces
Additional Scope Considerations

Prototype Carbon Neutral Learning Spaces - Capsule Classrooms
## Cost Saving Summary

<table>
<thead>
<tr>
<th></th>
<th>Base Scope</th>
<th>Efficiency Improvement</th>
<th>Expected ROI</th>
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</thead>
<tbody>
<tr>
<td><strong>Mechanical</strong></td>
<td>Boiler Replacement and Controls Upgrade</td>
<td>30% - 35% (heating gas load)</td>
<td>5-8 yrs</td>
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<tr>
<td><strong>Lighting</strong></td>
<td>LED Lighting and Lighting Controls Upgrade</td>
<td>30% - 40% (lighting electricity load)</td>
<td>4-6 yrs</td>
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