



Draft Preliminary Budget

2016-17 School
Year



MADISON METROPOLITAN
SCHOOL DISTRICT



DRAFT
PRELIMINARY
BUDGET

Fiscal Year 2016-2017



Budget Development Calendar

	February	March	April	May	June
Board	Based on January input, present Budget V2.0. Seek Board input on strategic priority actions, efficiencies and staffing plan. Required discussion prior to release of staffing plan. February OWG and Retreat.	March Update at OWG; Update Board on Admin Recommendations for Budget Balancing / Focus on Central Office Reductions / Provide Input into Form & Content of April Budget Report	Begin Board Review of Proposed Budget/ Review and Approve Schedule of Opportunities for Public Input / Confirm Process for BOE budget amendments/ Update on Compensation & Health Insurance Plan - At April OWG and Regular Meeting	Second Review of Proposed Budget/ <i>Report on Public Input / 4-week Window for Amendments / Request Add'l Information as Needed / Early Approval Requests for Budget</i> At May OWG	Third Review of Proposed Budget/ Report on Public Input Request Add'l Information as Needed / <i>Possible Budget Adoption at June Regular Meeting</i>
SLT	<i>Preview School Staffing Workbook Strategy</i> prior to 2/16 distribution to schools / Review Allocation of School Formula Budgets / Begin Build Decisions on Departments & Programs for Budget Balancing Purposes - SLT Special work session 2/26.	Chiefs Review Results of Staffing Plan for Each School / Adjust if Needed / Review Allocation of School Non-Personnel Formula Budgets / <i>Confirm Decisions on Departments & Programs for Budget Balancing Purposes</i> - SLT 3/8, SLT Special 3/11	Confirm Final Budget Decision / Draft of Budget Report / Communications with School Departments	Monitor Board Budget Discussions	Monitor Budget Discussions / With Help DE
Budget Team	Monitor to Ensure Staffing Plan is Created on Time and on Target/ Allocate School Formula Budgets / Allocate Departmental Budgets / Update Budget as Needed to Create balanced budget / Prepare Presentation for Feb OWG	Final Budget Balancing / Prepare District Budget Report and Related Materials / Prepare Board Presentation / Coordinate web-based materials for budget	Complete full draft of budget Board / Submit for Editing / Presentation for OWG and Meeting / Coordinate PR Website with Comm	<p style="text-align: center;">Begin Board Review of Proposed Budget/ Review and Approve Schedule of Opportunities for Public Input / Confirm Process for BOE budget amendments/ Update on Compensation & Health Insurance Plan - At April OWG and Regular Meeting</p>	
Human Resources Team	Develop Health Insurance Strategy w/ BPA and M3 / Review School Staffing Workbooks before Release / Support Schools with Workbook Needs / Early Postings for Key Vacancies / Advise on Admin and Teacher Retirements	Work with Budget Team to Finalize Benefits Strategy for March OWG / Support Schools During Workbook Process / Start HR Processes for Placement for 16-17 / Early Postings for key Vacancies	Final Staffing Plan Include Budget Proposal to Board / Hiring Process / Finish Surplus and Placement Process / Benefits Plan for 16-17 Report to Board		
Communications Team / RAD	Post Budget Updates to website as Needed / Assist with Budget Communications / Track Incoming Questions & Replies / Summarize web-based input for Board Report	Post Budget Updates as Needed / Assist with Budget Communications / Track Incoming Questions & Replies / Summarize web-based input for Board report	Assist in Preparation of Final Budget Report (Graphics, Layout) and Presentation / Schedule Public Input Sessions / Summarize web-based input	Monitor Budget Discussions Respond to Requests for Info Schedule & Facilitate Public Input Sessions	Monitor Budget Discussions Respond to Requests for Info Schedule & Facilitate Public Input Sessions

Vision Statement

Every school will be a thriving school that prepares every student to graduate from high school college, career, and community ready



Budget Goals

- Close alignment to Strategic Framework
- Support recruiting, selection, & retention
- More equitable use of resources
- Greater transparency in budget development



Guiding Principles

- Allocate resources for the greatest impact on students, raising student achievement, and narrowing gaps
- Sustain the focus and momentum of existing priority areas aimed at building capacity necessary to accelerate student achievement
- Maintain a multi-year perspective to support momentum and effective support to schools while ensuring financial sustainability and accountability



State Budget Impact

No Increase in Revenue Limit Per Pupil



Our Approach

- Despite a challenging budget, stay anchored to strategy as a district
- Repurpose funds to invest in our priorities, find efficiencies, adjust staffing to enrollment, minimize impact on schools



Our Approach

- Establish budget goals and guiding principles
- Maximize revenues based on current law
- Fund selected strategic priority actions
- Develop a positive compensation strategy
- Provide for expected increases (e.g. utilities)
- Identify central office reductions to reduce school impact
- Minimize reductions at the schools to the extent possible



Strategic Priority Actions

Key Investments Included in Budget Proposal

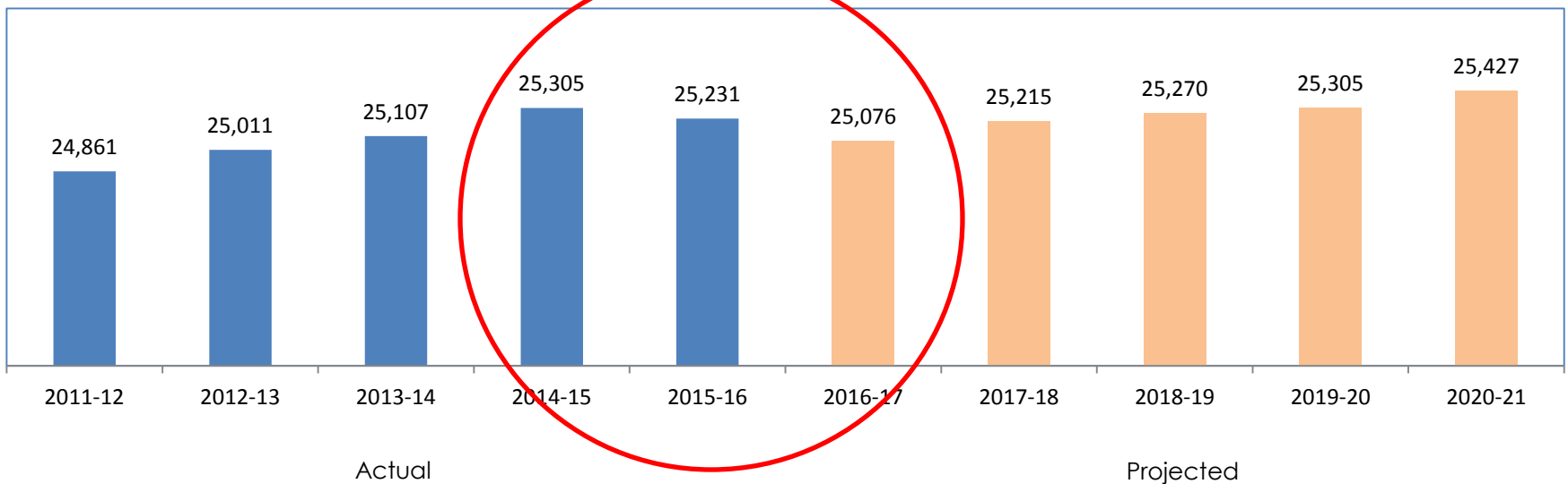
- Early Literacy Instruction - Intervention
- Professional Development for Intensive Support Middle Schools
- Access to Bilingual Education
- Pathways Development
- Community Schools
- Long-range Community Growth Study
- Instructional Technology Integration

See Budget Proposal for Complete Presentation



Student Enrollment

K-12 Enrollment History and Forecast



Third Friday in September "students in seats" count excluding 4K

MMSD Staffing Plan

	FY 2015	FY 2016	FY 2017	Change FY16- FY17	% Change FY16- FY17
District-Wide Administrators	73.5	66.7	62.7	-4.0	-6.0
Principals	49.0	50.0	50.0	0.0	0.0
Assistant Principals	27.0	26.0	26.0	0.0	0.0
Teachers	2679.9	2622.6	2560.3	-62.3	-2.4
Specialists (Hearing Interpreters, OTAs, etc.)	33.2	33.0	33.5	0.5	1.4
Bilingual Resource Specialists	78.9	79.9	80.9	1.0	1.3
Professionals (Non-Union)	101.8	108.2	110.7	2.5	2.3
Clerical/Technical	227.1	224.1	220.5	-3.7	-1.6
Ed. Assts. (EA, SEA, BEA, Nurse Asst)	489.8	496.7	499.6	2.9	0.6
Custodial	221.3	217.3	216.3	-1.0	-0.5
Trades	33.0	33.0	32.0	-1.0	-3.0
Food Service	94.4	94.4	94.4	0.0	0.0
Security	30.5	29.3	28.3	-1.0	-3.4
	4139.2	4081.1	4014.9	-66.2	-1.6

Revenues & Expenditures

2016-17 Proposed Budget for Operating Budget

Summary Revenue and Expenditures Fund Table By Year

Note: Includes Interfund Transfers listed separately

Funds 10 & 27	2013-14 Actuals	2014-15 Actuals	2015-16 Fall Adopted Budget	2016-17 Proposed Budget	Percent Change
Revenues					
Total Revenues	354,056,391	365,732,284	372,451,449	374,626,931	0.58%
Expenditures					
Total Expenditures	361,819,372	367,930,444	370,922,035	376,375,328	1.47%
Proceeds from Debt	-	665,365	-	-	0.00%
Transfers in	48,681,980	49,911,992	49,012,879	50,237,635	2.50%
Transfers out	(48,855,179)	(49,876,545)	(48,954,764)	(50,179,520)	2.50%
Net change in fund balance	(7,936,180)	(1,497,348)	1,587,529	(1,690,282)	-206.47%
Fund balance - beginning of year	45,312,969	37,376,789	35,879,441	37,466,970	4.42%
Fund balance - end of year	37,376,789	35,879,441	37,466,970	35,776,688	-4.51%



Revenues & Expenditures

2016-17 Proposed Budget for All Funds

Summary Revenue and Expenditures All Funds

Note: Includes Funds 10, 27, 38, 30, 41, 50, 80 and Interfund Transfers listed separately

	2013-14 Actuals	2014-15 Actuals	2015-16 Fall Adopted Budget	2016-17 Proposed Budget	% Chg
Revenues					
Total revenues	390,848,150	404,778,680	414,107,357	418,846,220	1.14%
Expenditures					
Total Expenditures	401,213,962	406,723,977	413,358,965	421,337,920	1.93%
Proceeds from Debt	-	665,365	1,966,298	-	-100.00%
Transfers in	48,892,106	49,912,606	49,012,879	50,237,635	2.50%
Transfers out	(48,879,515)	(49,940,819)	(49,012,879)	(50,237,635)	2.50%
Net change in fund balance	(10,353,221)	(1,308,145)	2,714,690	(2,491,700)	-191.79%
Fund balance - beginning of year	50,067,762	39,714,541	38,406,395	41,121,085	7.07%
Fund balance - end of year	39,714,543	38,406,394	41,121,085	38,629,385	-6.06%

Property Tax Forecast

	2014-15 Actual	2015-16 Budget	2016-17 Proposed
Total Tax Levy	268,500,294	281,158,559	288,172,085
Levy % Increase →	4.180%	4.714%	2.495%
Tax Rate (per \$1,000 home value)	11.94	12.08	11.96
Rate % Increase	0.682%	1.152%	-0.991%
Average Madison home value (Estimated)	237,678.00	245,894.00	254,549.47
Average Madison Tax Bill	2,838.90	2,970.88	3,044.99
Total Difference in Bill Over Prior Year →	\$100.45	\$131.98	\$74.11

Next Steps

April 25: Draft Preliminary Budget Presented to Board

May 09: Budget Input Session #1 at Operations Workgroup

- Health Insurance Update

- Board Amendment Process (May 10-20)

- Identify Early Approval Requests

TBD: Public Input session(s) TBD

June 13: Budget Input Session # 2 at Operations Workgroup

- Confirm Board Amendments for June 27 vote

June 27: Vote to adopt preliminary budget