## School Capacities Fall 2015

Key Findings

I. Most MMSD schools are not over capacity. Six of the 32 elementary schools and one of the 12 middle schools had Third Friday enrollment numbers above their calculated capacities.
2. Thirteen of the 32 elementary schools, two of the 12 middle schools, and one of the five high schools had Third Friday enrollment numbers above the ideal $90 \%$ of capacity.

## Capacity Methodology

Research indicates that the ideal operating capacity for schools is $90 \%$ to allow for flexibility during the school year. Capacity calculations in MMSD vary by level. At the elementary school level, capacity calculations are based on the number of available classrooms and the number of students that can sit in a classroom. The number of available classrooms is calculated by first counting the number of rooms in each building that could become a classroom (well-ventilated rooms that are 500 square feet or larger). Then, rooms that are used for certain other activities (art, music, Reach, strings, alternative programs, 4 K , etc.) are subtracted from this count. These room counts were established by an audit of classroom use conducted by the Chief of School Operations during the spring semester of the 2014-15 school year. This number of rooms is then reduced by one to create an intentionally conservative calculation, and then multiplied by the number of students who can sit in a classroom to calculate a capacity. Because room use can change significantly from year to year, school capacities are not static and can also vary over time. At the middle school level, because homerooms are less static and students move more frequently from room to room, school capacities are based on the number of instructional spaces and gyms without any adjustments based on room usage.
According to a review conducted by Hanover Research, MMSD's capacity calculations are aligned with practices in other similarly sized school districts. These capacity calculations do not address issues of inadequate facilities, scheduling, or space use. Instead, they provide context around the number of students each building could support based only on available seats. As such, they may be an incomplete picture of capacity and should be used in concert with qualitative data to assess capacity concerns.

## Schools Over I 00\% of Capacity

For the 2015-16 school year, six elementary schools were above $100 \%$ capacity as of the Third Friday of September count. Based on five-year enrollment projections we expect six schools to be above $100 \%$ capacity by 2020-2I, although these projections are highly variable and subject to significant change. At the middle school level one school was above $100 \%$ of capacity and one high school and middle school were above $90 \%$ of capacity. Based on five-year enrollment projections we expect two middle schools and no high schools to be above $90 \%$ of capacity by 2020-21. Traditionally the school capacity formula is designed to be conservative in order to flag schools early, so schools listed as slightly over capacity will likely still have seats available for additional students.

## Short-term Facilities Plan Capacities Expansion

The short-term facilities plan, approved via referendum in April 2015, includes renovations and additions increasing the capacity at five elementary schools and one middle school. Of the six elementary schools currently above $100 \%$ of capacity, three were included in the short-term facilities plan for capacity expansion.

# Elementary School Capacities 

$\left.\begin{array}{lccccccccc} & & & & & 2015-16\end{array}\right)$

Yellow text indicates the percent of capacity is between 90\% and $100 \%$
Red text indicates the percent of capacity is $100 \%$ or more
Table is organized from high to low on 2015-16 percent of capacity
*Kennedy's additions were driven primarily by accessibility concerns. Necessary renovations for accessibility created natural space for additional classrooms, which will add to Kennedy's capacity. Therefore, the projection of lower enrollment in Kennedy in future years does not mean the additions are not necessary, as classroom space is not their primary purpose. In addition, anticipated future residential development in the Kennedy area makes their five-year projections particularly variable.
**Hawthorne's additions were not driven by the need for additional classroom space; instead, they address the need for a new gymnasium. The old gym is being converted into class space, creating extra capacity. Therefore, the projection of lower enrollment in Hawthorne in future years does not mean the additions are not necessary, as classroom space is not their primary purpose. In addition, historical crowding at Hawthorne caused a 4 K section as well as other programming to be moved to a different location.

For both Kennedy and Hawthorne, if the lower projections for 2020-2 1 prove to be accurate, changes in practice are likely to result in the additional space being used in beneficial and necessary ways. For example, 4K or other programming could be relocated or returned to these schools. These schools also could become new destinations for Open Enrollment Enterers or internal transfers. Changes in programming and practices over the next five years mean that these schools likely will be much more full than the five-year projection number suggests.

## Reserch \& Ppocien Evaluaion Office

## Middle and High School Capacities

|  | 2015-16 <br> Student <br> Capacity | 2015-16 <br> 3rd Friday <br> September <br> Enrollment | 2015-16 <br> Number of Seats Remaining | 2015-16 <br> Percent <br> Capacity | 2015-16 <br> Percent <br> Capacity with <br> Additions | Projected 2020-21 <br> Enrollment | Projected <br> 2020-21 <br> Percent <br> Capacity | Projected 202021 Percent Capacity With Additions |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Total Middle | 6948 | 5334 | 1614 | 77\% | 72\% | 4994 | 72\% | $71 \%$ |
| Total High | 9958 | 7251 | 2707 | 73\% | 73\% | 7406 | 74\% | 74\% |
| East High Attendance Area |  |  |  |  |  |  |  |  |
| Black Hawk | 576 | 365 | 211 | 63\% | - | 337 | 58\% | - |
| O'Keeffe | 774 | 470 | 304 | 61\% | - | 371 | 48\% | - |
| Sherman | 684 | 414 | 270 | 61\% | - | 447 | 65\% | - |
| Total Middle | 2034 | 1249 | 785 | 61\% | - | 1155 | 57\% | - |
| East | 2737 | 1585 | 1152 | 58\% | - | 1771 | 65\% | - |
| La Follette High Attendance Area |  |  |  |  |  |  |  |  |
| Badger Rock | 126 | 73 | 53 | 58\% | - | 118 | 93\% | - |
| Sennett | 918 | 648 | 270 | $71 \%$ | - | 638 | 70\% | - |
| Whitehorse | 522 | 434 | 88 | 83\% | - | 365 | 70\% | - |
| Total Middle | 1566 | 1155 | 411 | 74\% | - | 1121 | 72\% | - |
| La Follette | 2346 | 1514 | 832 | 65\% | - | 1534 | 65\% | - |
| Memorial High Attendance Area |  |  |  |  |  |  |  |  |
| Jefferson | 540 | 522 | 18 | 97\% | - | 472 | 87\% | See note* |
| Spring Harbor | 306 | 250 | 56 | 82\% | - | 223 | 73\% | - |
| Toki | 774 | 586 | 188 | 76\% | - | 538 | 70\% | - |
| Total Middle | 1620 | 1358 | 262 | 84\% | - | 1233 | 76\% | - |
| Memorial | 2323 | 1920 | 403 | 83\% | - | 1889 | 81\% | - |
| West High Attendance Area |  |  |  |  |  |  |  |  |
| Cherokee | 630 | 448 | 182 | 71\% | - | 464 | 74\% | - |
| Hamilton | 774 | 868 | -94 | 112\% | 103\% | 746 | 96\% | 88\% |
| James Wright | 324 | 256 | 68 | 79\% | - | 276 | 85\% | - |
| Total Middle | 1728 | 1572 | 156 | 91\% | - | 1486 | 86\% | - |
| West | 2300 | 2116 | 184 | 92\% | - | 2098 | 91\% | - |
| Alternative school |  |  |  |  |  |  |  |  |
| Shabazz | 252 | 116 | 136 | 46\% | - | 114 | 45\% | - |

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Table is organized from high to low on 2015-16 percent of capacity

* Jefferson is receiving a renovation of their HVAC system, an electrical system upgrade, and other updates as a part of the Referendum.

They will also be changing the use of classroom space with the expectation of creating a better learning environment and increasing capacity. However, the exact capacity gained by these renovations is unknown, so we do not include an updated capacity estimate in this table.

